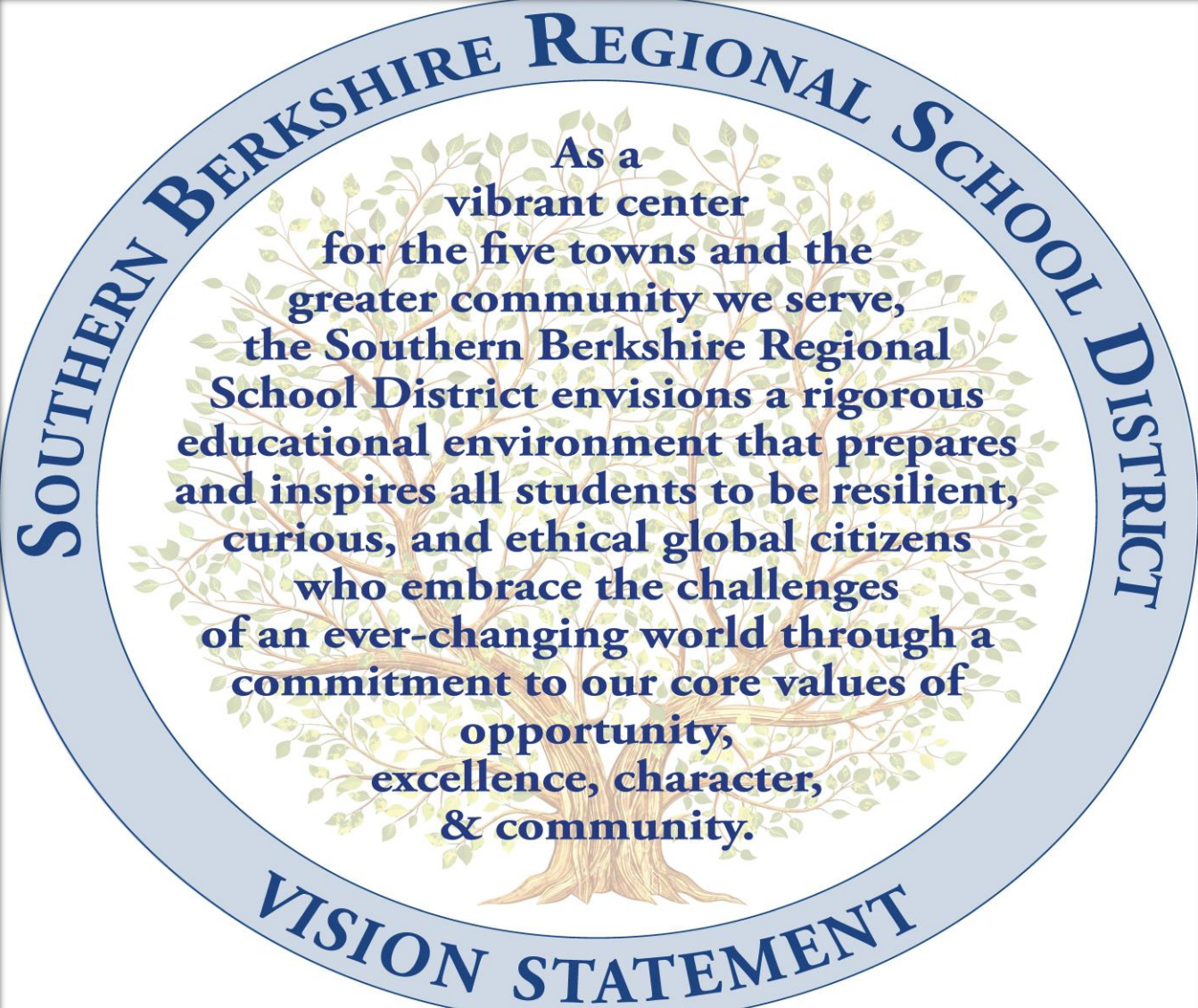


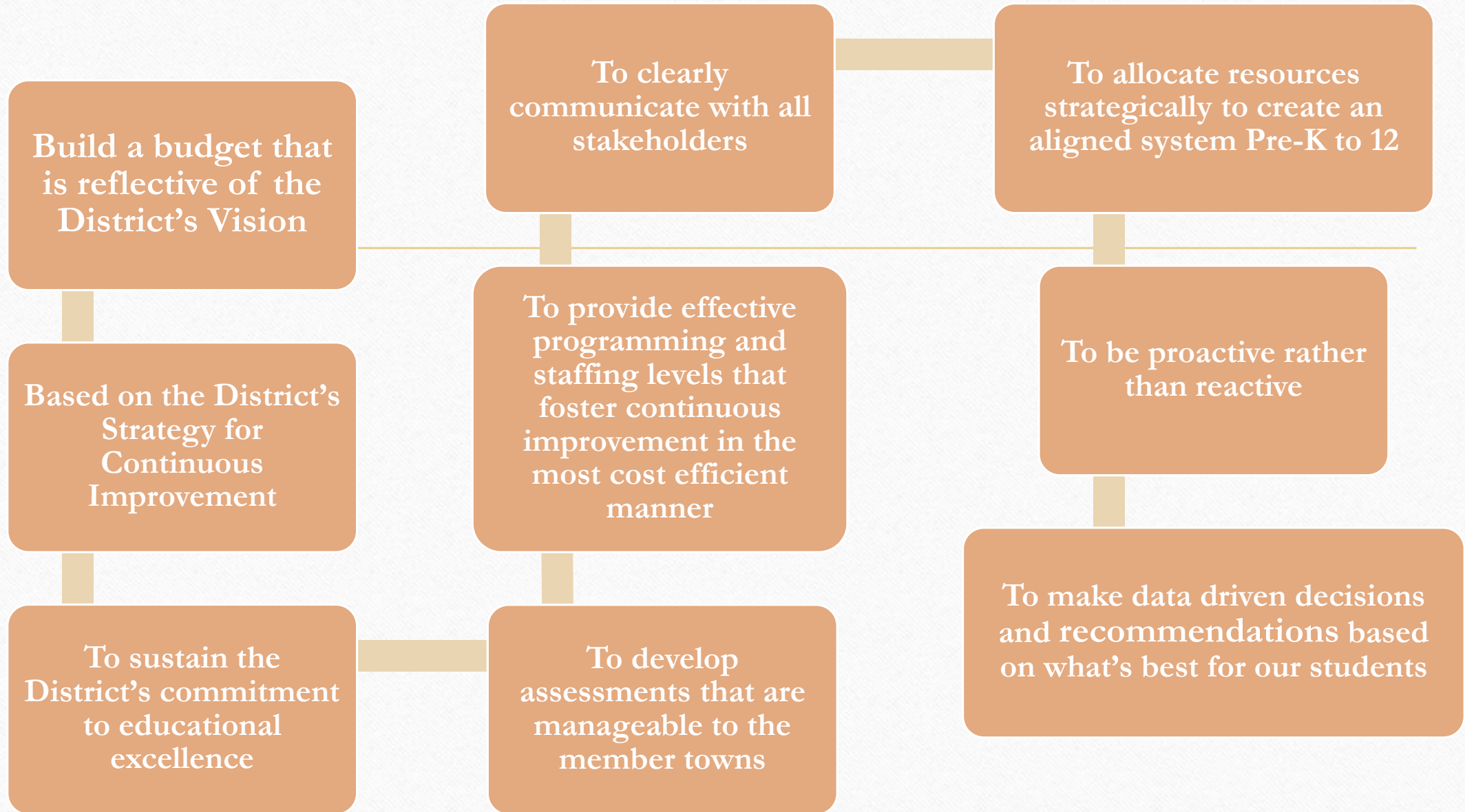
**Southern
Berkshire
Regional
School
District**

**Public Hearing
on the
2020-2021
Operating, Transportation &
Capital Budgets
March 5, 2020**



**SBRSD
Proposed
FY 2020-2021
Budget**

Guiding Principles





Southern Berkshire Regional School District District Strategies for Continuous Improvement 2019-2020

VISION

As a vibrant center for the five towns and the greater community we serve, the Southern Berkshire Regional School District envisions a rigorous educational environment that prepares and inspires all students to be resilient, curious, and ethical global citizens who embrace the challenges of an ever-changing world through a commitment to our core values of opportunity, excellence, character, & community.

Objectives	Initiatives	Progress Status/Due Date
1. Student need will drive decisions with respect to developing curriculum and instruction.	<p>1.1 Develop, common, well defined learning outcomes; with a focus on depth and critical thinking skills.</p> <p>1.2 Develop, review and maintain grade level, subject based curriculum maps that are vertically and horizontally aligned to instruction, assessment, and MA State Standards.</p> <p>1.3 Develop and implement differentiated, innovative, and student-centered instructional practices consistently throughout the district.</p> <p>1.4 Continue the 6 -8 middle school reconfiguration with respect to best practices, while making the most efficient use of existing resources for the opening of school year 2019-2020.</p>	<p>1.1 - In Progress</p> <p>1.2 - In Progress</p> <p>1.3 - Ongoing Progress through 2021</p> <p>1.4 - Reconfiguration Completed Refinement Continues through 2021</p>
2. Recognizing the profound influence of a positive school culture, SBRSD will strive towards creating an optimal climate where safety, security, and wellbeing are high priorities.	<p>2.1 Provide targeted interventions that meet individual needs and provide increased opportunities for inclusion.</p> <p>2.2 Provide the tools, infrastructure and systems necessary to support district initiatives and ensure positive, technology-enriched learning environments.</p> <p>2.3 Continually assess and improve the safety of current district facilities. Further, current safety procedures and protocols will be reviewed and updated to ensure that staff and students can work and learn in a secure environment.</p> <p>2.4 Provide our school community the skills to navigate their day from a social-emotional standpoint. This includes a formal social – emotional curriculum for all students at all grade levels. Further, we will train faculty and staff in the use of research based best practices for social-emotional programming in order to help adults connect with students and be able to address their behavioral and social-emotional needs.</p>	<p>2.1 – Ongoing Progress through 2021</p> <p>2.2 – In Progress</p> <p>2.3 – Ongoing Progress through 2021</p> <p>2.4 – SEL implementation programs are being implemented at both the elementary and secondary.</p>
3. Acknowledging the unique advantages and challenges of sustaining a small district, SBRSD will create a variety of pathways for our students to develop as resilient, curious, and ethical global citizens.	<p>3.1 Review and re-organize the current academic programming to formalize student pathways towards interest oriented education while maintaining fidelity to MA State Standards. The SBRSD will focus on enhancing capacity to implement best practices around personalized and blended learning; and design innovative high-tech options for students to meet with success in a college or career setting.</p> <p>3.2 Continue to build effective relationships with the community so that parents and community members are more knowledgeable about and engaged in efforts to achieve the district’s vision for an education that prepares every graduate for success in a rapidly changing globally independent world.</p>	<p>3.1 – Ongoing progress and implementation</p> <p>3.2 – Ongoing progress</p>

State Budget Process

Governor's Budget	The budget begins as a bill that the Governor submits on the 4th Wednesday in January (or five weeks later if at the start of a new term) to the House of Representatives.
House Ways & Means Budget	The House Ways and Means Committee reviews the Governor's budget and then develops its own recommendation.
House Budget	Individual representatives submit budget amendments which are then debated on the House floor. Resulting document becomes the final House budget bill and moves to the Senate once it is debated, amended and voted on by the full House.
Senate Ways & Means Budget	The Senate Ways & Means Committee reviews both the Governor's and House budgets and develops its own recommendation.
Senate Budget	Individual senators submit budget amendments which are then debated on the Senate floor. The resulting document becomes the final Senate's budget bill once it is debated, amended and voted on.
House 1 Revised (Governor's Budget)	State finance law requires the Governor to submit budget revisions to his proposed budget if revenue forecasts predict a shortfall after the original submission.
Conference Committee Budget	House and Senate leadership assign members to a "conference committee" to negotiate any differences between the House and Senate bills. The conference committee report can only be approved or rejected - no additional amendments can be made.
Veto	Once approved by both chambers of the Legislature, the Governor has ten days to review the conference committee budget. The Governor may approve or veto the entire budget, or may veto or reduce particular line items or sections, but may not add anything.
Overrides	The House and Senate may vote to override the Governor's vetoes. Overrides require a two-thirds roll-call vote of each chamber.
Final Budget	The final budget is known as the General Appropriations Act (GAA or "Chapter XXX of the Acts of 20xx").

SBRSD FY21 Operating Budget Timeline

October

Superintendent presents and School Committee votes to approve Superintendent's goals (annual action plan).

School Committee accepts October 1st enrollment report.

November

Finance Sub-Committee convenes to discuss general budget plan and direction for the upcoming fiscal year.

December

District Administration meets, along with Buildings, Grounds and Technology sub-committee, and compiles capital project lists.

Budget guidelines and budget request sheets are distributed to principals, directors and curriculum leaders.

Directors, principals and curriculum leaders submit their estimates of

January - February

Review and input initial PreK-12 educational budget plan worksheets

Meet to discuss development of figures, justification of new expenditures, proposed significant increases and long-term goals for buildings/programs

Central Office records estimated non-salary items as well as contracted salaries into the District budget.

Assemble key stakeholders for comprehensive input, analysis and discussion of financial short-term and long-term goals and plans for

Submit preliminary draft budget to Finance Sub-Committee with estimated expenditures and estimated assessments to the towns

Post and hold a capital plan walk-through, with Town officials invited.

SBRSD FY21 Operating Budget Timeline

Revise expense and revenue estimates as necessary throughout period
Present preliminary budget to town Finance Committees.

The District must post a tentative operating budget in the town hall of each member town, publish it in a newspaper in general circulation in the district and provide copies to the chairman of the Board of Selectmen and chairman of the Finance Committee in each member town. Assuming the public hearing date to be March 5, 2020, and allowing for 2 weeks for above notifications, **tentative budget will be voted on February 27, 2020.** Post notifications as described above.

School Committee must hold a **public hearing** no less than 5 days before the budget adoption. Assuming a budget adoption date of March 12, 2020, the public hearing will be held on **March 5, 2020** (no later than March 14, 2020)

School Committee must **adopt the FY21 budget** at least 45 days prior to the first member town's annual town meeting. Assuming the first annual town meeting is May 2, 2020, budget adoption will be at the **March 12, 2020** School Committee meeting (no later than March 18, 2020).

April Send **assessment letters** to the towns within 30 days of the budget adoption. Assuming an adoption date of March 12, 2020, assessments would be sent out by **April 12, 2020** (no later than April 13, 2020).

May Alford, Egremont, Monterey, New Marlborough and Sheffield Town Meetings - public vote on SBRSD budget. Projection is that first town meeting would be held on May 2, 2020.

Changes made and potential amendments voted until Governor signs final budget

June - July Governor signs state budget
School Committee votes amended budget if changes have been made. Assessment notifications would follow within 30 days of adoption of amended budget.

FY21 Budget Overview

- **FY20 Budget:** \$17,287,531
- **FY21 Preliminary Budget:** \$17,541,564
- **Dollar Increase:** \$ 254,033
- **Percent increase:** 1.47%

Operating Budget Increase 1.59%

Capital Budget Increase 0%

Debt Budget Increase -2.77%

FY21 Operating Budget

MAJOR ITEMS AFFECTING INCREASE IN OPERATING BUDGET

FY21 TOTAL OPERATING EXPENSES \$ 16,817,514

FY20 TOTAL OPERATING EXPENSES \$ 16,553,090

TOTAL OPERATING ASSESSMENT INCREASE from FY20 - FY21 \$ 264,424 1.59%

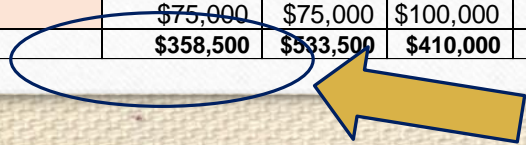
OPERATING BUDGET = OPERATIONS AND TRANSPORTATION

TRANSPORTATION - 11.44% INCREASE

OPERATING BUDGET ASKS = .55% INCREASE

FY21 Capital Budget

BUILDING AND GROUNDS CAPITAL	FY 21	FY22	FY 23	FY24	FY25	
Item	Cost	Cost	Cost	Cost	Cost	Rationale
Roof top Air Handler Motors	\$15,000	\$15,000				Air handler motor will need to be replaced in next couple of years. They have outlived the expected lifespan. Shown on a study done by EDM in 2006.
Kitchen Equipment	\$0	\$30,000				New cooking equipment is needed for kitchens on Sheffield Campus and NMC (Age is 25 + yrs on equipment)
Will need to replace work trucks- will be a lease to own procurement	\$22,500	\$22,500			\$55,000	District will need to replace the sander truck, as well as another plow truck. Both are currently at 12 years old, FY21 the district will be trading in 2 trucks. Both are F250 's. A new truck should be placed into budget every 8 years.
Floors to be redone in NMC, UME, Mt Everett	\$45,000	\$40,000	\$40,000	\$40,000	\$40,000	It will cost about 3,500 per room to replace flooring
Lockers Replacement		\$30,000	\$30,000			High School, Undermountain, Locker Rooms
Re-Do Elementary Gym Floor		\$26,000				Sanding, Repainting, Coating
Asphalt work to be done on all campuses	\$20,000					Egremont-extend asphalt parking lot. New Marlborough-possibly asphalt path to exterior playground, Mt Everett patching and replacement where needed.
Replace Score Board in Elementary/HS Gym		\$15,000	\$15,000			LED upgrade
Replacement and Addition of AC Units	\$20,000					Addition of AC in HS library, Chorus Room, Band Room
Security Film For Windows	\$20,000	\$20,000				Security Film will help slow down/stop active attackers (I havent received a quote from the company yet. But I think this is a good figure.)
Van needed for SPED Department		\$35,000				Van Need for Sped Department- Current Van is a 2013
Univent Coil Replacement	\$10,000	\$10,000				
Tree Work	\$10,000	\$30,000				tree work needed on a 3 campuses
Playground Equipment & Mulching	\$70,000	\$20,000	\$20,000	\$20,000	\$20,000	District wide upgrades being made to playground equipment and (proper mulching needed annually)
Mowers	\$11,000			\$15,000		Mowers needed every few years, over 100 acres of land covered
replacement of bathroom partitions	\$25,000	\$25,000				
Furniture replacement	\$15,000	\$30,000	\$15,000	\$20,000	\$20,000	stools,benches, tables, chairs
Various motors/ pumps needed			\$15,000		\$15,000	septic tank/boiler rooms
Elevator replacement-parts		\$20,000		\$25,000		Our elevator contracting company is recommending the replacement of the door operator. This operator sits on top of the car door and gets quite a bit of wear and tear.
Outlying schools		\$15,000		\$15,000		work on building as needed/ doors/ chimneys/ roof/ gutters
Bleachers H.S. and Elementary School		\$50,000	\$50,000	\$50,000	\$50,000	Replacement of Old/Outdated style of bleachers. Upgrading with hand rails.
Resurfacing of Tennis Courts				\$25,000		
Baseball Fields / Clay				\$25,000		
Generator for NMC/SE Building			\$50,000			
Transition Lights in buildings to LED			\$50,000	\$50,000	\$50,000	
Solar Panel Projects		\$25,000	\$25,000	\$50,000	\$50,000	Placing solar panels around campus to offset electric costs
Technology Department	\$75,000	\$75,000	\$100,000	\$10,000	\$100,000	
Totals	\$358,500	\$533,500	\$410,000	\$345,000	\$400,000	



FY21 Budget Overview

Capital Budget ~

- ❖ Buildings, Grounds, & Technology Subcommittee recommended \$403k to be applied to capital improvements
- ❖ Capital Budget includes items costing \$10,000 or more
- ❖ Decision was made to level fund the Capital Budget at \$358k
- ❖ Proposed Budget is a 0% increase to Capital Expenditures

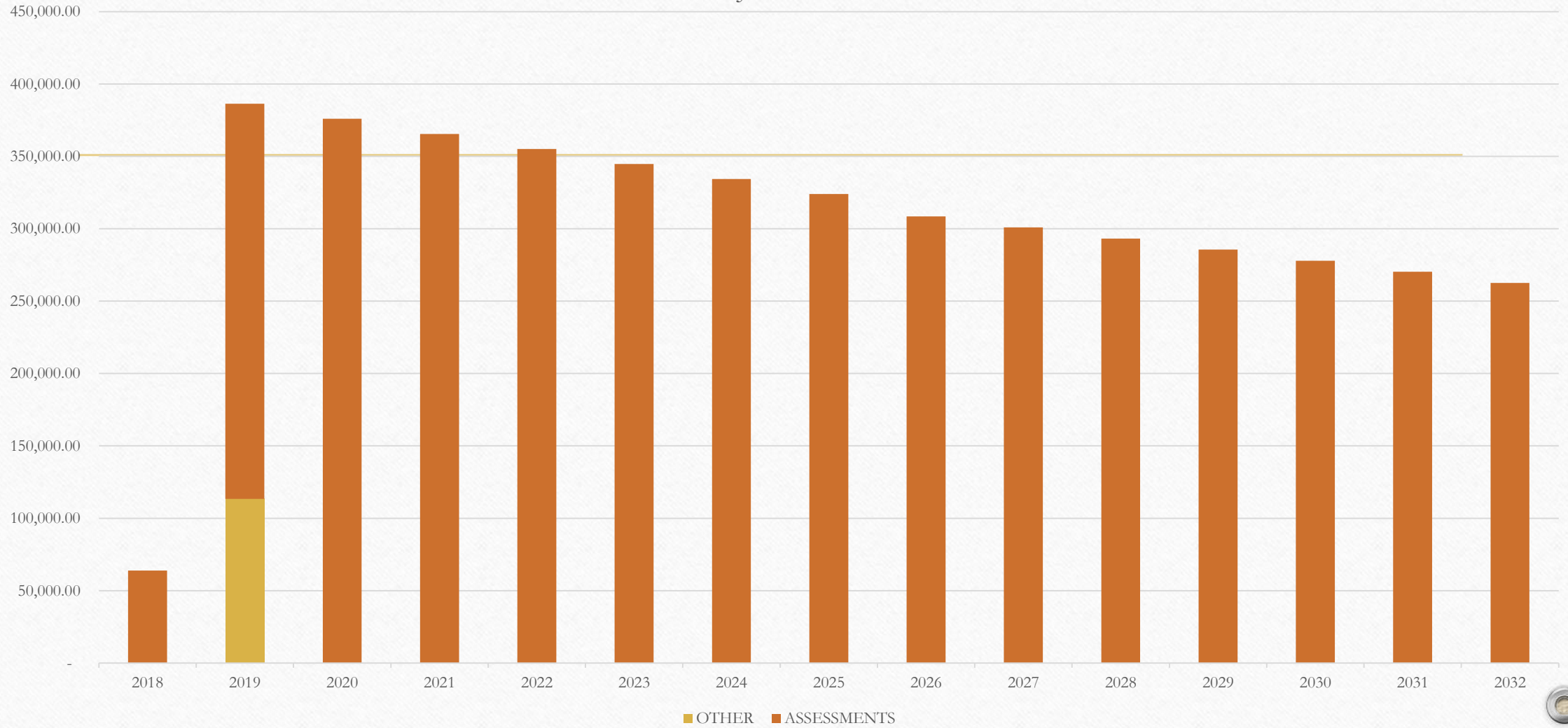
FY21 Debt Schedule

SOUTHERN BERKSHIRE REGIONAL SCHOOL DISTRICT
 \$3,605,000 GENERAL OBLIGATION SCHOOL BONDS
 DATED November 29, 2017

Fiscal Year	Principal	Interest	Fiscal Total
2018		\$ 63,877	\$ 63,877
2019	\$ 260,000	\$ 126,350	\$ 386,350
2020	\$ 260,000	\$ 115,950	\$ 375,950
2021	\$ 260,000	\$ 105,550	\$ 365,550
2022	\$ 260,000	\$ 95,150	\$ 355,150
2023	\$ 260,000	\$ 84,750	\$ 344,750
2025	\$ 260,000	\$ 63,950	\$ 323,950
2026	\$ 255,000	\$ 53,550	\$ 308,550
2027	\$ 255,000	\$ 45,900	\$ 300,900
2028	\$ 255,000	\$ 38,250	\$ 293,250
2029	\$ 255,000	\$ 30,600	\$ 285,600
2030	\$ 255,000	\$ 22,950	\$ 277,950
2031	\$ 255,000	\$ 15,300	\$ 270,300
2032	\$ 255,000	\$ 7,650	\$ 262,650
	\$ 3,345,000	\$ 869,777	\$ 4,214,777

FY21 Debt Schedule

SOURCE OF FUNDS for ROOF-BOILER PROJECT DEBT PAYDOWN



FY21 Budget Overview

Enrollment -

	FY20	FY21	Change				FY20 % Share	FY21 % Share	Change in % Share
Alford	22	21	-1				3.29%	3.13%	-.16%
Egremont	84	75	-9				12.57%	11.18%	-1.39%
Monterey	79	73	-6				11.83%	10.88%	-.95%
New Marlborough	130	145	15				19.46%	21.71%	2.25%
Sheffield	<u>353</u>	<u>356</u>	<u>3</u>				<u>52.84%</u>	<u>53.10%</u>	<u>.23%</u>
	668	671	3				100%	100%	

FY21 Budget Overview

Change in Assessment Contribution -

	-- FY20 --		-- FY21 -- *incorporates new formula		Change in Contribution %
Alford	466,253	3.44%	464,407	3.04%	-.40%
Egremont	1,751,923	12.85%	1,705,566	10.20%	-2.65%
Monterey	1,658,098	12.11%	1,651,729	11.73%	-.38%
New Marlborough	2,865,680	19.67%	2,965,391	23.15%	3.48%
Sheffield	7,202,642	51.94%	7,460,682	52.74%	3.58%
	13,944,597	100.0%	14,247,775	100.0%	

FY21 Budget Overview

- Revenue ~
 - ❖ Chapter 70 ~ 671 students, \$30 per student, increase of \$26.8k
 - ❖ Regional Transportation reimbursement rate estimated at \$810,868 of total eligible costs - increase of \$124k
 - ❖ Special Education costs not reimbursable previously, only regular transportation costs for in-district students who live at least 1.5 miles from the school they attend - Added (sort of) per the SOA
 - ❖ Last year we added 2 “Marshmallow Buses” to add to fleet to offset transportation costs for field trips and athletics

FY21 Budget Overview

Revenue

❖ School Choice

- ❖ Application of \$620,000 of expenditures to the School Choice Fund
- ❖ Estimating \$420,000 balance in School Choice Fund Account in FY21

❖ Excess & Deficiency Fund

- ❖ Proposing the use of \$330,000 of E&D funds as a revenue source to help suppress operating assessments to the towns
- ❖ Unencumbered Excess & Deficiency Funds as of 11/1/19 have been certified at \$469,389 (3.36%)
- ❖ Remaining certified E&D just over \$139k (just under 1%), could have 5% of operating budget in E&D or approximately \$877k

FY21 Budget Overview

- Expenditures

- ❖ Salaries

- ❖ All bargaining agreements expire on 6/30/21

- ❖ Benefits

- ❖ Health Insurance -0% increase in premium costs

- ❖ Instructional supplies, services, materials, and equipment were minimal based on needs

- ❖ Includes debt service amounts relating to roof and boiler project

FY21 Proposed Increase/Decrease in Assessments

- Proposed FY 21 Increase/(Decrease) to Assessments:

▪ Alford	\$ (1,846)	-.4%
▪ Egremont	\$ (46,358)	-2.65%
▪ Monterey	\$ (6,369)	-.38%
▪ New Marlborough	\$ 99,711	3.48%
▪ Sheffield	\$ 258,040	3.58%

Total Net Increase in Assessments \$ 303,178 2.17%

What Are You Investing In?

This Budget Includes:

- **Early College Opportunities**

- **Time for Teachers – Collaboration and Curriculum Writing Time**
- **Project Based Learning Programs**
- **Technology – One to one at the Middle Level next year**
- **Program Enhancement or Development – Pathways**
- **In-District Inclusive Programming for Students**
- **Early Childhood Programming and District Needs**
- **Social Emotional Skills and Supports for School Community**
- **Student Success for ALL students - Based on *their* Interests and Needs**

